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## **JGC Dissolution Business Case**

June 2024

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### Executive Summary

At the direction of JGC leadership, WECC staff has undertaken an analysis of the efficiency and effectiveness of the JGC and how its designated work would be done if the committee were to disband.

It is the recommendation of JGC leadership that the JGC be dissolved and its work delegated to the RRC, RAC, and WECC staff.



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## Overview of the Issue

As part of its commitment to continuous improvement, WECC is constantly looking for efficiencies, including within the Technical Committee structure. Over time the value of the JGC has declined: participation has waned, several member spots have remained vacant for some time, and it has not been producing substantive work. At the direction of JGC leadership, WECC staff undertook an evaluation of the JGC's work as well as the associated costs of JGC meetings. From the evaluation, the JGC leadership has identified a potential efficiency gain by dissolving the JGC.

The JGC was revised as part of the last Section 4.9 review. In doing so, the Board intended for the JGC to play an instrumental role in aligning the work of the technical committees with WECC's mission, long-term strategy, and other guiding documents. Over the last three years, the JGC has discussed work alignment with the RAC and RRC and hosted annual alignment meetings. The meetings have met with minimal success, which led to a change in the JGC Charter provision that requires an annual alignment meeting. Over the last three years, the RRC has matured, created a risk management process, and established strong leadership ties with the RAC. These factors, particularly the increased collaboration between the leaders of the RAC and RRC, make the JGC's role in aligning the technical committee work largely supportive at best, duplicative at worst. As such, the JGC finds itself mostly handling governance and process issues—issues that can be handled by WECC staff.

## Analysis and Alternatives

### Required Activities

WECC staff has analyzed what is required of the JGC from its charter, how that work is being done, and how it could be done if the JGC were to cease to exist. Through its analysis, WECC staff has identified that JGC tasks are largely done by the coordinated efforts of the Reliability Assessment Committee (RAC) and Reliability Risk Committee (RRC) and by WECC staff.

Tasks/Responsibilities Identified in JGC Charter	How Work is Done & How it Could be Done if JGC Dissolves
<ol style="list-style-type: none"> <li>1. Coordinate with WECC management to make sure technical committee work aligns with WECC strategic objectives and RRP.</li> <li> <ol style="list-style-type: none"> <li>a. advise technical committees on three-year work plans.</li> <li>b. make recommendations to RAC or RRC for changes.</li> </ol> </li> </ol>	<p>WECC staff will continue to participate in the technical committee work and the coordination with management could be handled internally.</p> <p>The three-year work plans are discussed during the technical committee meetings, so needs or additions can be handled during the committee meetings. If there is a need for additional input, we could also add a comment period.</p>



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<p>c. review/endorse committee work plans.</p>	<p>The RRC Risk Management Process will highlight the Reliability Risk Priorities (RRP) that the technical committees should focus on and should be an input into the three-year planning process. Mitigating activities done by the technical committees associated with the risks identified in the register should be tracked in the register and reviewed by the RAC and RRC.</p>
<p>2. Ensure reliability issues are being addressed by committees.</p> <p>a. Conduct gap-and-overlap analysis.</p> <p>b. Create and oversee ad hoc groups, as necessary.</p> <p>c. Identify issues that require multiple committees working together</p>	<p>This can continue to be handled at the RRC and RAC coordination meetings.</p> <p>The RRC Risk Management Process will highlight the risks that the committees should focus on and track the mitigating activities associated with it in the risk register. As the activities are reviewed by the RAC and RRC through the register, these items can be addressed.</p>
<p>3. Manage processes and governance of technical committees to ensure timely work completion and minimize time spent on process and governance.</p> <p>a. develop criteria for the creation of new groups (not created by WECC management). Ratify creation of new groups approved by RRC/RAC.</p> <p>b. ensure strategic and tactical communication and collaboration among committees.</p> <p>c. oversee WECC committee leadership training.</p> <p>d. set consistent charter requirements.</p> <p>e. hear petitions to alter requirements if needed.</p>	<p>WECC staff does and can continue to perform the functions listed. WECC staff could work with the RAC and RRC leadership if additional stakeholder input is needed.</p> <p>a. Criteria for creating new groups exists. Staff can work with RAC and RRC leadership to update those criteria if necessary.</p> <p>b. RRC/RAC coordination, WECC staff.</p> <p>c. Training is overseen by WECC staff in the Strategic Engagement department. Staff will continue to partner with stakeholder leaders to conduct training.</p> <p>d. Charter requirements done by WECC legal.</p> <p>e. RRC/RAC can hear petitions if needed.</p>



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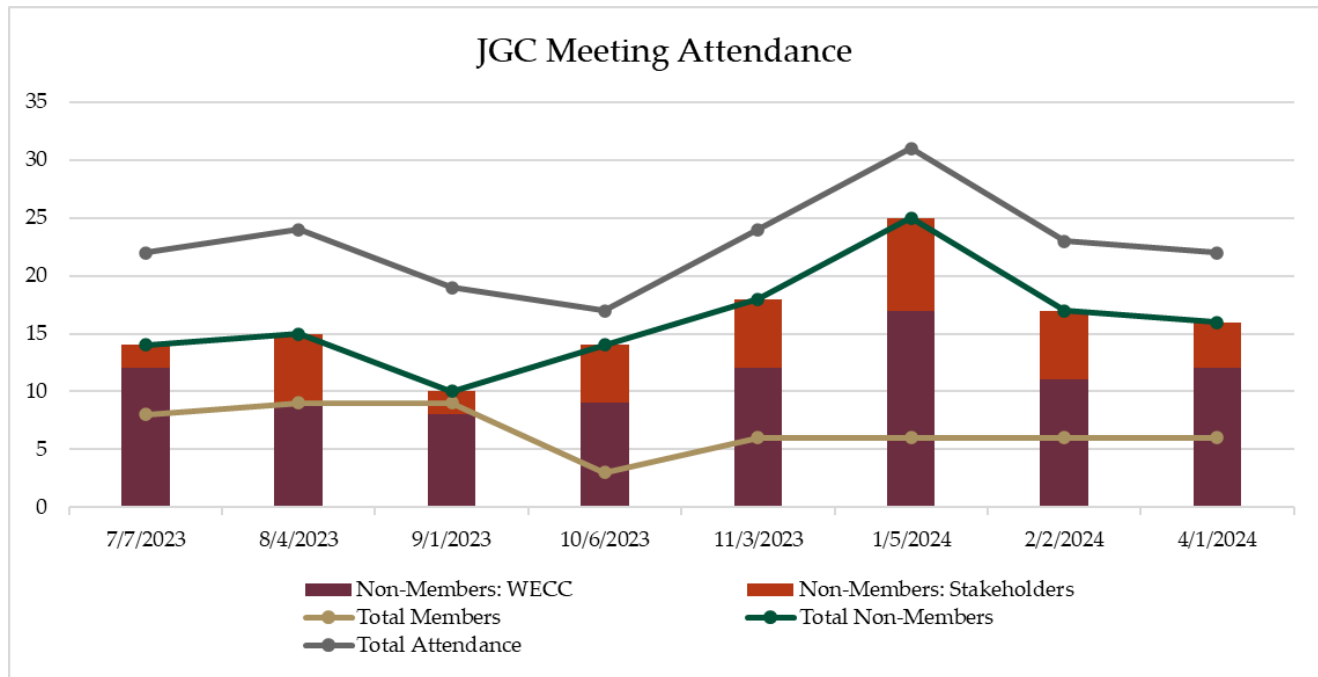
f. endorse technical committee charters.	f. RRC/RAC currently approve charters. The JGC then endorses charters, and often the group has been meeting for several weeks or months before JGC endorsement. This role has proven confusing and duplicative, and it has no real authority.
4. Ensure continuous improvement of technical committee structure—review and adjust as appropriate.  a. three-year rolling review of each committee and propose changes if needed	This activity could be delegated to the RAC and RRC and discussed at the RAC and RRC coordination meetings. WECC staff could also take a larger role in looking for improvement opportunities for the structure of committees.
5. Advise Board & WECC CEO on strategic direction.	The Risk Management Process should be the guiding process to help focus the work from the committees to address risks to the interconnection. The RAC/RRC should be reporting to the WECC Board of Directors to approve what actions are happening and the strategic direction.

**Membership**

There are currently seven members. There are five open seats that have been vacant for at least several months.



## Meeting Attendance



## Alternatives

The alternative is to keep the JGC as an active committee. However, given that the bulk of its designated work is already done by other parties, and it does not make sense to create work to keep the group active, this is not a viable alternative.

## Recommendations

Given the analysis above, the JGC leadership recommends the JGC be dissolved and its work delegated to the RRC, RAC, and WECC staff as described.

## Details of the Chosen Option

The transition should be straightforward. The WECC staff liaisons for the RRC and RAC were heavily involved in the analysis and are prepared to move forward with this recommendation.

The following JGC-approved documents will need to be updated to reflect the change in responsibilities:

- Forum Governance Guideline;
- Committee Categorization Review;
- Technical Committee Categorization Process; and
- Technical Committee Metrics.

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Committee charters and other documents may also need to be updated to reflect the change.

If the JGC members agree with the recommendation, the JGC could vote to dissolve the committee at its June/July meeting. The WECC Board of Directors could then vote at its September meeting.

