

Richard S. Woodward



June 2013 to the present:

WECC (Western Electricity Coordinating Council) BOARD Director 2013 to the present;

- Chair of the Audit and Finance Committee, Chair of Nomination Committee, Chair of HRCC, member of the Compliance Hearing Body, HRCC and Compensation Committees
- Executive Coaching: President of HydraFlow, members of Deloitte leadership
- **Lifetime Emeritus Professor** of Finance at the University of Calgary's Haskayne School of Business

June 2013-2016

- Distinguished Visitor at UCLA's Anderson School of Management; Director the Applied Management Research Program
- Advisory Board of Berkley's Lawrence Hall of Science

1998-June, 2013

Experiences as a Deloitte Partner

- Global lead partner for a Fortune 50 Global Integrated Oil and Gas company for all Strategy, Consulting, Tax, and financial advisory services. Projects included Enterprise Risk Management, Merger & Acquisition activities, asset valuation, an assortment of IT infrastructure and ERP efforts, finance reengineering, supply chain improvement, Talent Management/Leadership Development and many others.

- Leader of Deloitte & Touche's US Oil and Gas Industry Practice
- Senior advisory partner for SoCal Edison as well as a number of technology clients such as Google, Symantec, Sanmina and Autodesk.
- Regional Managing Partner for strategic clients in our Northern Pacific region (California, Washington, Oregon, Montana, Nevada), member of the Leadership team
- Co-Founder and Executive editor for the **Deloitte Review**
- Co-Founder of Deloitte's National CFO Center of Excellence and member of the Advisory Board for Deloitte's CFO Program, co-founder of CFO forums in Silicon Valley and San Francisco
- FOUNDER/Dean of the Partner/Director Dean of the Partner Leadership Development program at Deloitte University Dallas, Texas; Founder of Partner/Director Art of Empathy, Inquiry and Story Development Program
- Numerous other market and management responsibilities

Other Relevant Experiences

- **Director and Vice President, Investment Banking and Corporate Finance, Nesbitt Burns (Bank of Montreal):** investment banking activity from structuring equity, debt and hybrid type financings, asset sales, providing merger/acquisition and other advisory services to oil, gas and utility clients. Significant involvement in numerous transactions: TransCanada/Nova merger, acquisition of a 25% interest in Pan East by Chesapeake Energy, the sale of Pan Alberta Gas, carve out of Nova Chemicals from Nova and others.
- **Senior Vice President Markets, Transportation and Fiscal Policy, Canadian Association of Petroleum Producers (CAPP):** led a group of Board members, directors and staff in numerous initiatives that focused on improving regulations and market access conditions for Canadian oil and gas sold in both Canada and the US. This involved negotiating a broad assortment of intra and inter-industry issues including performance based tolling, structuring deals and managing a number of active litigations in both Canada and the US on rate design, costs and terms of service.
- **Finance Professorships at various universities (1978-1994):** University of Calgary Professor of

Finance, Chair of the Finance Department, Exeter University (UK), Northeastern University (Boston, Mass.); Current Lifetime Emeritus Professor of Finance at the University of Calgary; instructor in a number of Executive programs, including the Banff School of Advanced Management, Stanford's Executive Management program, affiliation with USC and Berkeley.

- Over 40 published articles in a variety of prominent business and economics journals as well as energy industry publications.
- Numerous interviews with US and Canadian TV and print media organizations
- **Education:** Bsc.Finance/Economics from Wharton School of Finance (University of Pennsylvania) with honors (1972), Msc.in Economics from The London School of Economics (1974) and a Ph.D in Economics from Exeter University, UK (1981).